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# Capital Requirement, Franchise Value, and Bank Risk Taking with Institutional Environment as Interaction Variable: Evidence from Asia

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#### Abstract

In the past decade, the dynamics of capital requirements, franchise value, and risk-taking behaviors in banking have garnered significant attention in the financial sector. This study delves into these aspects with a particular focus on the Asian banking industry, examining how the institutional environment interacts with and influences these factors. Through an extensive literature review, this paper explores the intricate relationship between capital requirements, the perceived value of banking franchises, and the consequent risk-taking decisions in varying institutional contexts across Asia. The findings reveal a complex interplay where institutional environments significantly modulate how banks respond to capital requirements and value their franchises, thereby affecting their risk appetite. This study contributes to the existing body of knowledge by providing a nuanced understanding of these relationships in the Asian context, highlighting the critical role of institutional factors in shaping banking strategies and risk management.

**Keywords**: Capital Requirements, Franchise Value, Bank Risk-Taking, Institutional Environment, Asian Banking Sector

#### 1. Introduction

In the intricate landscape of banking and finance, the nexus of capital requirements, franchise value, and risktaking has emerged as a focal point of scholarly interest, particularly in the dynamic Asian banking sector (Smith, 2020). The Asian banking industry, characterized by its rapid growth and evolving regulatory frameworks, presents a unique context for examining these interrelations (Chen & Lee, 2019). Capital requirements, serving as a critical regulatory tool, have been shown to significantly influence banking strategies and risk profiles (Johnson & Zhao, 2018). Concurrently, the concept of franchise value, which encapsulates the long-term viability and profitability of banks, has been increasingly recognized for its impact on risk-taking behaviors (Kumar & Patel, 2021). Studies have indicated a complex relationship where higher franchise value may lead to more conservative risk choices (Fernandez & Gomez, 2020). However, the Asian banking environment, with its distinct institutional and cultural dimensions, adds layers of complexity to this relationship (Wang & Lim, 2022). The role of institutional environment in shaping banking practices and risk management has been a subject of extensive debate (Nguyen & Tran, 2021). It is posited that in more robust institutional settings, banks tend to exhibit more prudent risk-taking (Lee & Kim, 2020). This interplay is further complicated by the diverse economic and regulatory landscapes across Asian countries (Sato & Fujimoto, 2019). The heterogeneity of these environments suggests varied impacts on how banks respond to capital requirements and assess their franchise value (Mori & Takahashi, 2021). Furthermore, the recent global financial crises have underscored the importance of understanding these dynamics (Garcia & Santos, 2020). The crises have illuminated how differing capital requirements and institutional frameworks can influence bank stability and risk-taking (Omar & Davidson, 2021). This study, therefore, seeks to explore these multifaceted relationships within the Asian banking context, offering

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insights into the strategic decision-making processes of banks in response to regulatory and institutional pressures (Zhang & Zhao, 2022).

The significance of capital requirements in the banking sector has been a subject of extensive analysis, especially in the context of Basel capital adequacy standards. Awdeh and El-Moussawi (2021) emphasize the impact of these requirements on bank lending behavior, highlighting the role of the institutional environment in either mitigating or exacerbating the effects of tightened capital requirements. This is particularly relevant in the MENA region, but the implications extend to the broader Asian financial landscape as well. The study underscores the importance of governance and political stability in influencing bank credit decisions, a factor that is equally critical in the Asian context (Awdeh & El-Moussawi, 2021). The evolving nature of the banking sector in Asia, with its unique challenges and opportunities, has been noted by Hinduja (2015). The expansion of banking networks in this region, coupled with increased regulatory oversight, presents a complex environment for understanding the interplay between capital requirements and franchise value. Hinduja's analysis of the Indian banking sector, for instance, provides insights into the transformational sourcing of capital and the management of risks, which are essential considerations for banks in Asia facing similar trajectories (Hinduja, 2015). The Asian financial crisis of the late 1990s has been a pivotal event in shaping the regulatory and institutional landscape of banking in the region. Mekki (2019) assesses the regulatory environment a decade after the crisis, identifying factors related to banking supervision that contributed to the crises in emerging countries. This historical perspective is crucial for understanding the current dynamics of capital requirements and risk-taking in Asian banks (Mekki, 2019). The concept of franchise value and its relation to risk-taking propensity in financial institutions has been explored by Barone-Adesi, Farkas, and Koch-Medina (2013). They argue that undercapitalization can harm profitable growth opportunities, thereby affecting the franchise value of financial institutions. This perspective is particularly relevant in the Asian banking sector, where capitalization levels are closely tied to strategic decision-making and risk management (Barone-Adesi, Farkas, & Koch-Medina, 2013).

The intricate dynamics of bank risk-taking in relation to capital requirements and franchise value, particularly in the Asian context, have been the subject of considerable scholarly attention. Mekki (2019) highlights the regulatory environment's role in shaping these dynamics, especially in the aftermath of the Asian financial crisis. This crisis underscored the importance of robust regulatory frameworks in mitigating the risks associated with banking operations (Mekki, 2019). Similarly, Awdeh and El-Moussawi (2021) emphasize the impact of institutional quality on bank lending behavior, noting that governance and political stability play crucial roles in influencing banks' credit decisions in the MENA region, a finding that resonates with the broader Asian banking landscape (Awdeh & El-Moussawi, 2021). Hinduja (2015) discusses the challenges and opportunities in the banking sector's expansion in India, a key player in the Asian financial market. The study sheds light on the transformational sourcing of capital and the management of risks, highlighting the evolving nature of banking in Asia (Hinduja, 2015). Furthermore, Amess and Demetriades (2010) provide a novel analysis of the South Korean financial crisis, revealing how over-optimism and inadequate risk recognition led to excessive risk-taking by financial intermediaries. Their study indicates that financial liberalization, while offering opportunities, also intensified competition and eroded bank franchise values, thereby influencing risk-taking behaviors (Amess & Demetriades, 2010). These studies collectively underscore the complex interplay between regulatory environments, capital requirements, franchise value, and risk-taking in the banking sector, particularly in the diverse and evolving context of Asia. They highlight the need for a nuanced understanding of these relationships to inform strategic decision-making and risk management in the banking industry.

The interplay between capital requirements and franchise value in shaping bank risk-taking behaviors, particularly within the Asian institutional environment, presents a complex and multifaceted phenomenon. Mekki (2019) emphasizes the critical role of regulatory environments in influencing banking crises and the subsequent risk management strategies employed by banks. This perspective is vital in understanding how regulatory changes post-crisis have shaped bank behaviors in Asia (Mekki, 2019). Awdeh and El-Moussawi (2021) further explore the impact of institutional quality on bank lending, illustrating how governance and political stability can significantly affect banks' credit decisions and risk-taking propensities in the MENA region, a finding that resonates with broader Asian banking trends (Awdeh & El-Moussawi, 2021). Hinduja (2015) discusses the transformational changes in the Indian banking sector, highlighting the challenges and opportunities associated with capital sourcing and risk management. This study provides insights into the evolving nature of banking in

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Asia, where managing risks becomes increasingly complex amidst expansion and regulatory shifts (Hinduja, 2015). Additionally, Amess and Demetriades (2010) offer a unique analysis of the South Korean financial crisis, revealing how financial liberalization and inadequate risk recognition led to excessive risk-taking. Their findings underscore the importance of prudent risk management and the impact of financial liberalization on bank franchise values and risk-taking behaviors (Amess & Demetriades, 2010). These studies collectively highlight the nuanced relationship between capital requirements, franchise value, and risk-taking within the Asian banking sector. They underscore the importance of a robust regulatory framework and sound institutional environment in shaping the strategic decisions and risk management practices of banks in this region.

The exploration of bank risk-taking in the context of capital requirements and franchise value, particularly within the Asian institutional environment, continues to be a critical area of research. The studies by Mekki (2019), Awdeh and El-Moussawi (2021), Hinduja (2015), and Amess and Demetriades (2010) collectively provide a comprehensive understanding of how regulatory frameworks, institutional quality, and financial liberalization impact bank behaviors in Asia. Mekki (2019) highlights the significant role of regulatory environments in shaping banking crises and risk management strategies, emphasizing the need for robust frameworks post-crisis. Awdeh and El-Moussawi (2021) delve into the influence of institutional quality on bank lending, showing how governance and political stability can affect credit decisions and risk-taking. Hinduja (2015) offers insights into the evolving Indian banking sector, underscoring the challenges and opportunities in capital sourcing and risk management amidst regulatory shifts. Amess and Demetriades (2010) provide a unique perspective on the South Korean financial crisis, illustrating the consequences of financial liberalization and inadequate risk recognition on bank franchise values and risk-taking behaviors. These studies underscore the complex interplay between regulatory environments, capital requirements, franchise value, and risk-taking within the Asian banking sector, highlighting the importance of a robust regulatory framework and sound institutional environment in shaping strategic decisions and risk management practices of banks in this region.

#### 2. Method

This study adopts a comprehensive literature review methodology, meticulously analyzing existing research to investigate the interplay between capital requirements, franchise value, and bank risk-taking within the Asian institutional environment. The approach involves a systematic examination of peer-reviewed journal articles, industry reports, and relevant case studies, focusing on the period from the early 2000s to the present to capture the most recent trends and developments. The selection of literature is guided by a set of criteria, prioritizing studies that offer empirical data, theoretical insights, or case analyses specifically related to the banking sector in Asia. This is complemented by a thematic analysis, where key themes such as regulatory impact, institutional quality, financial liberalization, and their effects on bank behavior are identified and explored in depth. The study also incorporates a comparative analysis to understand regional variations and commonalities across different Asian countries, recognizing the diversity of the banking landscape in this region. Special attention is given to the methodological rigor of the selected studies, ensuring that the findings and conclusions drawn are based on robust research designs and sound analytical techniques. The review process involves critically evaluating the relevance, validity, and reliability of each study, with a focus on identifying patterns, discrepancies, and gaps in the existing literature. This critical synthesis not only provides a comprehensive overview of the current state of knowledge on the topic but also helps in identifying areas where further research is needed. The study's narrative is constructed to present a coherent and nuanced understanding of how capital requirements and franchise value influence risk-taking behaviors in Asian banks, taking into account the complex interplay of regional economic, cultural, and regulatory factors. The study acknowledges the dynamic nature of the banking sector and the evolving regulatory frameworks, emphasizing the need for continuous monitoring of the literature to capture emerging trends and shifts in the industry. The methodology, while primarily qualitative, also allows for the integration of quantitative data where available, providing a more holistic view of the subject matter. The findings from this literature review are expected to offer valuable insights for policymakers, banking professionals, and academics, contributing to a more informed understanding of risk management practices in the Asian banking sector. The study concludes with recommendations for future research, highlighting areas where further investigation could provide deeper insights into the complex dynamics of capital requirements, franchise value, and risk-taking in the banking industry.

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#### 3. Result And Discussion

#### **Research Finding**

#### The Influence of Capital Requirements on Bank Risk-Taking

The research findings reveal that increased capital requirements lead to more conservative risk-taking behaviors among Asian banks, with a notable shift towards heightened risk aversion following the implementation of stricter regulatory standards like the Basel accords. This trend is particularly evident in the aftermath of financial crises, where banks have responded by bolstering their capital reserves as a protective measure against potential market fluctuations and uncertainties. Larger banks, characterized by diversified portfolios and greater access to capital markets, appear to manage these increased requirements more effectively, maintaining a stable risk profile despite regulatory changes. In contrast, smaller banks, especially those with constrained access to external capital, exhibit more significant shifts in their risk-taking behaviors, often adopting more conservative strategies in response to heightened capital requirements. Geographical variations are also apparent, with banks in more developed Asian economies demonstrating a more adept approach to managing the implications of increased capital requirements, likely due to their advanced financial systems and sophisticated risk management frameworks. The impact of these regulatory changes also varies based on the banks' primary business models; banks focused on retail banking show less impact from stringent capital requirements compared to those heavily involved in investment banking activities. Furthermore, the research indicates that the predictability and stability of the regulatory environment are crucial in shaping how banks respond to these requirements, with more stable regulatory settings enabling better strategic planning and adaptation among banks. Overall, these findings highlight the complex interplay between regulatory changes, bank size, market maturity, business models, and the broader institutional environment in influencing risk-taking behaviors in the Asian banking sector.

#### The Impact of Franchise Value on Risk Strategies

The research distinctly indicates that banks with higher franchise value exhibit more conservative risk-taking behaviors, driven by the imperative to safeguard their established reputation and customer base. This trend is particularly pronounced in well-established banks, where the preservation of brand equity and customer loyalty takes precedence over high-risk, short-term financial ventures. These banks, valuing long-term stability and sustainable growth, integrate comprehensive risk assessments into their decision-making processes, often investing in advanced risk management systems. The study also reveals a nuanced aspect of this relationship in competitive markets, where banks with significant franchise value may adopt moderately aggressive strategies to maintain market position and growth prospects. However, even in these instances, their approach to risk remains within a conservative spectrum, reflecting a calculated balance between maintaining competitive edge and upholding their reputation. Overall, the findings highlight franchise value as a pivotal factor in determining risk-taking strategies, illustrating how banks with higher franchise value prioritize long-term stability and reputational integrity, adapting their risk profiles in response to the competitive dynamics of the banking sector.

#### The Role of Institutional Environment in Risk-Taking

The third key finding of the research is the profound influence of the institutional environment on bank risk-taking behaviors in Asia. The study reveals that banks operating in countries with robust and well-defined regulatory frameworks tend to exhibit more prudent risk management practices. This prudence is largely attributed to the stringent regulatory standards and oversight mechanisms in place, which encourage banks to adopt risk-averse strategies. Conversely, in countries where the regulatory environment is less developed or more volatile, banks often face less regulatory pressure and oversight, leading to a propensity for higher risk-taking. The research also uncovers that in regions with a history of financial instability or crises, banks are more cautious in their risk-taking, reflecting a learned response to past adversities. Additionally, the findings indicate that the level of political and economic stability in a country significantly impacts bank risk behaviors. In politically and economically stable environments, banks demonstrate a tendency towards conservative risk profiles, driven by the predictability and stability these conditions afford. On the other hand, in environments characterized by political or economic uncertainty, banks may engage in riskier behaviors, either as a response to market pressures or in pursuit of higher returns in uncertain times. Overall, the research underscores the critical role of the institutional environment in

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shaping the risk-taking behaviors of banks in Asia, highlighting how regulatory frameworks, political and economic stability, and historical financial experiences collectively influence banks' approaches to risk management

#### **Regional Variations in Risk-Taking**

The fourth significant finding from the research is the identification of regional variations in bank risk-taking across different Asian countries. The study highlights that banks in more economically developed and financially mature regions tend to adopt more sophisticated and calculated risk management strategies. This maturity is often reflected in their advanced financial products, diverse portfolio offerings, and robust regulatory compliance. In contrast, banks in emerging Asian markets, where financial systems are still developing, exhibit a different risk profile. These banks often face unique market challenges and regulatory environments, leading to a more varied approach to risk-taking. The research also points out that cultural factors play a crucial role in shaping these regional differences. Banks in regions with a cultural inclination towards conservatism and long-term planning tend to exhibit more cautious risk behaviors. Conversely, in cultures with a higher tolerance for uncertainty and entrepreneurial risk-taking, banks may display a more aggressive risk appetite. Additionally, the findings suggest that economic factors such as GDP growth, inflation rates, and market openness significantly influence the risktaking approaches of banks in these regions. Banks in fast-growing economies might take on more risks to capitalize on emerging market opportunities, whereas those in more stable or stagnant economies might adopt a more conservative stance. Overall, the research sheds light on the complex tapestry of regional variations in bank risk-taking across Asia, emphasizing the interplay of economic development, financial system maturity, cultural influences, and macroeconomic factors in shaping these behaviors.

#### **Emerging Trends and Developments in Risk-Taking**

The fifth key finding of the research is the emergence of new trends and developments in bank risk-taking behaviors in Asia, particularly in response to global financial crises and technological advancements. The study reveals that recent financial crises have led to a heightened sense of caution among Asian banks, with a noticeable shift towards more stringent risk assessment and management practices. This shift is partly driven by the lessons learned from the crises, prompting banks to reevaluate and strengthen their risk mitigation strategies. Additionally, the research highlights the impact of technological innovation in the banking sector, such as the adoption of fintech and digital banking services, which has introduced new dimensions of risk and opportunities. Banks are increasingly leveraging technology to enhance their risk management capabilities, using advanced analytics and data-driven approaches to better understand and mitigate risks. However, the rapid pace of technological change also presents new challenges, including cybersecurity risks and the need to adapt to a constantly evolving digital landscape. The findings also indicate that banks are exploring new market opportunities and diversifying their services in response to these technological advancements, which in turn influences their risk-taking profiles. Furthermore, the research points out that environmental, social, and governance (ESG) factors are becoming increasingly important in shaping bank risk policies, with a growing emphasis on sustainable banking practices and social responsibility. Overall, the research underscores the dynamic nature of bank risk-taking in Asia, highlighting how financial crises, technological advancements, and evolving market conditions are collectively influencing the risk landscape in the banking sector.

#### **Recommendations for Risk Management and Policy**

The sixth and final key finding of the research focuses on the implications of these risk-taking behaviors for risk management and policy recommendations in the Asian banking sector. The study underscores the need for a more nuanced and tailored approach to risk management, taking into account the diverse economic, regulatory, and cultural landscapes across Asian countries. It suggests that risk management strategies should be adaptable to the specific conditions and challenges of each banking environment, whether it be in more developed or emerging markets within Asia. The findings also advocate for the continuous evolution of regulatory frameworks to keep pace with the changing dynamics of the banking sector, including the integration of new technologies and addressing emerging risks such as cybersecurity threats. Additionally, the research highlights the importance of fostering a risk-aware culture within banks, emphasizing the need for ongoing education and training in risk

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management practices. The study also points out the potential benefits of collaboration and information sharing among banks and regulatory bodies to enhance the overall stability and resilience of the banking system. Furthermore, the findings call for greater attention to sustainable banking practices, encouraging banks to incorporate environmental, social, and governance (ESG) factors into their risk assessment and decision-making processes. Overall, the research provides valuable insights for policymakers and banking professionals, suggesting that a balanced and forward-looking approach to risk management and regulation can contribute to the sustainable growth and stability of the banking sector in Asia.

#### **Research Discussion**

The current research findings on the impact of capital requirements on bank risk-taking in Asia align with and extend previous studies, such as those by Mujtaba et al. (2021), who found that regulatory capital positively affects risk-taking in emerging Asian markets. This validates the "regulatory hypothesis" and suggests a bidirectional causality between regulatory capital and risk-taking, indicating that banks with higher capital ratios are expected to increase risk-taking and vice versa. Similarly, Ashraf, Arshad, and Hu (2016) observed that commercial banks in Pakistan reduced assets portfolio risk in response to stringent risk-based capital requirements, confirming that banks with risk-based capital ratios either lower or higher than regulatory limits decreased portfolio risk. This finding is consistent with Rahman, Zheng, Ashraf, and Rahman (2017), who reported a positive association between bank capital adequacy ratios and the cost of financial intermediation in Bangladesh, while finding a negative association with bank risk-taking variables. However, Li, Liu, Peng, and Xu (2020) presented evidence from China post-Basel III implementation, showing that monetary policy easing reduces bank risk-taking but exacerbates capital misallocation due to the new risk-weighting approach in calculating the capital adequacy ratio (CAR). These studies collectively highlight the complex and multifaceted relationship between capital requirements and bank risk-taking in Asia, underscoring the influence of regulatory frameworks and economic conditions on banking strategies.

The current research's findings on the impact of franchise value on bank risk-taking in Asia resonate with and expand upon previous studies. Kawamoto, Matsuda, Takahashi, and Tamanyu (2021) observed that in the post-Basel III era, the future franchise value of banks, rather than their current capital, is a key driver of banks' risk-taking. This aligns with our findings that banks with higher franchise value tend to be more risk-averse to protect their reputation and customer base. Martynova, Ratnovski, and Vlahu (2014) proposed a nuanced view, suggesting that banks with higher franchise value might have higher risk-taking incentives under certain conditions, such as the ability to leverage up using inexpensive senior funding. This complements our observation of the complex relationship between franchise value and risk-taking. Mili and Abid (2017) found that franchise value is an important determinant of Islamic bank risk-taking, with high franchise value banks less likely to take risks. This supports our findings in the broader Asian banking context. De Nicoló and Zotova (2020) challenged the traditional franchise value hypothesis, finding that higher franchise value predicts higher bank risk of insolvency when franchise value is priced and exceeds unity. This challenges and adds depth to our understanding of the relationship between franchise value and risk-taking, highlighting the need for a more nuanced approach in assessing this relationship in Asian banks.

The third key finding of this research, which examines the impact of the institutional environment on bank risk-taking behavior in Asia, aligns with and expands upon the findings of Smith and Lee (2018) and Johnson et al. (2019). Smith and Lee (2018) highlighted that in environments with stringent regulatory frameworks, banks tend to adopt more conservative risk profiles, a trend that is consistent with our current findings in the Asian context. Johnson et al. (2019) further emphasized the role of political and economic stability in influencing banking practices, suggesting that in stable environments, banks exhibit cautious risk behaviors. This complements our observation that in regions with less developed or volatile regulatory environments, banks often engage in higher risk-taking. The current research contributes to this body of knowledge by providing a nuanced understanding of these dynamics, particularly in diverse Asian countries, underscoring the significant influence of institutional factors on banking strategies.

The fourth key finding of this research, highlighting regional variations in bank risk-taking across Asia, aligns with general observations in the field. Studies such as those by Zhang and Wang (2017) have shown that banks in more economically developed and financially mature regions of Asia, like Japan and Singapore, tend to adopt

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more sophisticated risk management strategies. This is consistent with our findings, which suggest that these banks leverage their advanced financial products and diverse portfolio offerings to effectively mitigate risks. In contrast, in emerging Asian markets such as India and Indonesia, as explored by Liu and Jayaraman (2018), banks often face unique market challenges and regulatory environments, leading to a more varied approach to risk-taking. These banks are typically in stages of rapid growth and development, influencing their risk profiles. The research thus contributes to a nuanced understanding of how economic development, financial system maturity, and regional market dynamics collectively influence bank risk-taking behaviors in Asia.

The fifth key finding of this research, which focuses on the emergence of new trends and developments in bank risk-taking behaviors in Asia, particularly in response to global financial crises and technological advancements, is in line with recent trends observed in the banking sector. Studies like those by Kim and Lee (2020) have highlighted how financial crises, such as the 2008 global financial crisis, have led to a paradigm shift in risk management practices among Asian banks. This aligns with our findings, which suggest that banks have become more cautious and have strengthened their risk mitigation strategies post-crisis. Additionally, the impact of technological innovation in banking, as discussed by Patel and Sarkar (2019), introduces new dimensions of risk and opportunities. This is consistent with our observation that banks are increasingly leveraging technology to enhance risk management capabilities, while also facing challenges like cybersecurity risks. The research contributes to understanding how financial crises, technological advancements, and evolving market conditions are collectively reshaping the risk landscape in the Asian banking sector.

#### 4. Conclusion

This research has yielded valuable insights into the risk-taking behavior of banks in Asia, considering various factors such as capital requirements, franchise value, institutional environment, regional variations, new trends, and implications for risk management and policy. Findings indicate that increased capital requirements incentivize banks to adopt a more conservative risk profile, especially under the influence of global regulatory standards like Basel. High franchise value has proven to influence banks to take a more cautious approach to risk-taking, emphasizing the importance of reputation and long-term sustainability. The institutional environment, including regulatory frameworks and political-economic stability, plays a crucial role in shaping banks' risk strategies, with banks in more stable environments tending to be more risk-averse. Regional variations in risk-taking practices highlight differences between banks in mature and emerging markets, with banks in mature markets employing more sophisticated risk management strategies. New trends, including the impact of the global financial crisis and technological advancements, have reshaped the risk landscape, prompting banks to strengthen their risk mitigation strategies and adopt technological innovations. These findings have significant implications for policymakers and banking practitioners, suggesting the need for more tailored risk management approaches and the evolution of regulatory frameworks to address emerging risks. In conclusion, this research makes a substantial contribution to our understanding of risk-taking in the Asian banking sector. It underscores the necessity for a more nuanced approach to risk management and regulatory adaptation to address evolving risks.

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